

## RESPONDENT TEAM MEMBERS LIST

List of Team Members		
Respondent Team Name	Atlantic Healthcare Group	
Team Member Name	Address	Role on Team
Sacyr Concesiones, S.L.	Madrid, Spain	Respondent Team Lead Equity Provider Service Provider
Sacyr Construccion, S.A.	Madrid, Spain	Design-BUILDER
RCS Construction Inc.	Bedford, Nova Scotia	Design Builder
Stantec Architecture Ltd.	St. John's, NL	Design Firm

List of Team Members and Key Individuals		
Respondent Team Name	Avalon Healthcare Partnership	
Team Member Name	Address	Role on Team
Plenary Group (Canada) Ltd.	Toronto, ON	Respondent Team Lead Equity Provider
Marco Services Limited	St. John's, NL	Design-BUILDER
G.J. Cahill (1979) Ltd.	St. John's, NL	Service Provider
B+H Architects	Toronto, ON	Design Lead
John Hearn Architect Inc.	St. John's, NL	Local Design Firm Consultant
R.V. Anderson Associates Limited	North York, ON	Civil Design Consultant
Smith and Andersen Consulting Engineering	Toronto, ON	Mechanical and Electrical Design Consultant

List of Team Members and Key Individuals		
Respondent Team Name	NL Healthcare Partnership	
Team Member Name	Address	Role on Team
Fengate Capital Management Ltd.	Toronto, ON	Respondent's Representative Majority Equity Provider
Pomerleau Capital Inc.	Saint-Georges, QC	Minority Equity Provider
Pomerleau Inc.	Saint-Georges, QC Bedford, NS St. John's, NL	Design Builder JV Member
Olympic Construction Limited	St. John's, NL	Design Builder JV Member
Parkin Architects Limited	St. John's, NL	Design JV Member
Fougere Menchenton Architecture Inc.	St. John's, NL	Design JV Member
SNC Lavalin O&M	Etobicoke, ON	Service Provider