



# The Way Forward

A Five-Year Provincial Marine  
Infrastructure Plan – 2017 Edition



# Introduction

The Department of Transportation and Works is responsible for the provision of marine services throughout Newfoundland and Labrador, which includes the annual movement of:



**900,000**  
Passengers



**400,000**  
Vehicles



**12,000**  
Tonnes of Freight

The Department of Transportation and Works manages the second largest ferry operation in Canada. The intraprovincial ferry system provides access to 11,000 residents of remote and isolated communities via 42 ports. The ferry system moves essential goods to communities on the north coast of Labrador and serves as a strategic link between Labrador and the island portion of the province. In 2016-17, the total operating budget for marine services was \$84.5 million.

With 42 access points and the challenges associated with aging infrastructure, such as terminals, wharves and access roads, the need to plan for future investment is crucial in order to meet the needs of residents of remote locations and the traveling public. Investment in marine infrastructure helps ensure a critical connection in the overall transportation system and supports residents and communities, stimulates business and tourism, and creates jobs for Newfoundlanders and Labradorians.

This year, the Provincial Government is beginning a new multi-year approach to the Provincial Marine Infrastructure Program. The Way Forward: A Five-Year Provincial Marine Infrastructure Plan delivers on commitments to improve services at ferry terminals for the traveling public, including both residents and tourists, as outlined in The Way Forward: A Vision for Sustainability and Growth in Newfoundland and Labrador. The plan takes a long-term, comprehensive approach to:

- ▶ provide greater accountability and transparency to the public about how public funds are being spent;
- ▶ balance fiscal responsibility with the need to address marine infrastructure needs;
- ▶ ensure improved value for money and to provide flexibility to address emerging needs and priorities.

The goal of The Way Forward: A Five-Year Provincial Marine Infrastructure Plan is to improve services at ferry terminals while ensuring the safety of wharf infrastructure. Projects include upgrades to ferry terminals and washrooms at heavy traffic routes, as well as the addition of waiting area and washroom facilities in remote locations. There are also projects identified to upgrade ferry access roads.

The plan provides a full list of projects approved for 2017-18 and projects currently planned for the following four years and will be updated annually to identify emerging priorities and needs.

# Funding the Marine Infrastructure Program

The Way Forward: A Five-Year Provincial Marine Infrastructure Plan commits sustained funding of \$28 million for upgrades and enhancements to ferry terminals and wharves, and ferry access roads.

## FIVE-YEAR OVERVIEW

Over the five years of the plan, more than \$4 million will be spent to upgrade ferry terminal areas to improve the overall travelling experience of residents and tourists throughout Newfoundland and Labrador. In addition, \$23.7 million will go directly into the renewal and repair of wharves. Occupational Health and Safety, age of assets, and structural assessments will inform project selection for wharf rehabilitation. As with any aging asset, investment is required to ensure the asset can be sustained. Transportation and Ferry User Committees across the province were engaged in the development of the plan and identifying priority projects. Their feedback is reflected in the plan.



**\$4.3 million**

- Terminal Areas
- Parking
- Waiting facilities
- Washrooms

**\$23.7 million**

- Wharves
- Assess deficiencies
- Rehabilitation

Structural projects have also been informed through engineering assessments carried out by officials in the Department of Transportation and Works.

## An Effective Plan

A long-term plan improves value for money and enhances service delivery by taking advantage of the full construction season, securing competitive pricing, and coordinating projects more efficiently. This approach is not only more effective, but it enables the Provincial Government to fully optimize its funding allocations from one year to the next. This process is about being open and accountable, and ensuring needs are balanced with a fiscally responsible approach.

The Way Forward: A Five-Year Provincial Marine Infrastructure Plan provides flexibility to ensure new priorities in subsequent fiscal years can be added as they arise.

The plan will be updated annually. Each year an update will be provided on the previous year's projects and outline future planned projects based on annual assessments. With each update, projects will be added and will include a complete list for that specific fiscal year.

## Projects Approved for 2017-18

As highlighted in The Way Forward: A Multi-Year Plan for Infrastructure Investments, almost \$8 million is being invested in 2017-18. Below is a complete list of projects for this fiscal year.

| Location                    | Region          | Project   |
|-----------------------------|-----------------|---|
| Bell Island                 | Avalon          | <ul style="list-style-type: none"> <li>• Installation of new directional signage</li> <li>• Line painting for vehicle access lanes</li> <li>• Terminal building upgrades including new flooring, new seating and modernization of the interior of the building</li> </ul>   |
| Portugal Cove-St. Phillip's | Avalon          | <ul style="list-style-type: none"> <li>• Installation of new directional signage</li> <li>• Line painting for vehicle access lanes</li> <li>• Implementation of electronic ticketing</li> <li>• Installation of security cameras</li> <li>• Terminal building upgrades including interior redesign for larger waiting area, more seating and larger washroom facilities</li> <li>• Wharf repairs</li> </ul> |
| Change Islands              | Northeast Coast | <ul style="list-style-type: none"> <li>• Upgrades to fresh water supply system</li> <li>• Dolphin construction and wharf repairs</li> </ul>   |
| Farewell                    | Northeast Coast | <ul style="list-style-type: none"> <li>• Installation of new directional signage</li> <li>• Line painting at terminal area</li> <li>• Installation of security cameras</li> <li>• Terminal building expansion including new waiting area and larger washroom facilities</li> <li>• Upgrades to fresh water supply system</li> <li>• Installation of new septic system</li> </ul>                            |
| Pilley's Island             | Northeast Coast | <ul style="list-style-type: none"> <li>• Addition of waiting area with washroom access and seating</li> <li>• Wharf light repairs</li> <li>• Installation of shore power</li> </ul>   |
| St. Brendan's               | Northeast Coast | <ul style="list-style-type: none"> <li>• Wharf and fendering repairs</li> </ul>   |
| Francois                    | South Coast     | <ul style="list-style-type: none"> <li>• Repair of shed including exterior upgrades</li> <li>• Wharf repairs</li> </ul>   |
| Gaultois                    | South Coast     | <ul style="list-style-type: none"> <li>• Wharf light repairs</li> <li>• Installation of new base for existing shore power</li> </ul>  |

| Location               | Region      | Project  |
|------------------------|-------------|--|
| Hermitage              | South Coast | <ul style="list-style-type: none"> <li>• Addition of waiting area with washroom access and seating</li> <li>• Wharf repairs</li> </ul>   |
| Rose Blanche           | South Coast | <ul style="list-style-type: none"> <li>• Addition of waiting area with washroom access and seating</li> <li>• Wharf gate and ladder repairs</li> </ul>   |
| Burgeo                 | South Coast | <ul style="list-style-type: none"> <li>• Installation of new directional signage</li> <li>• Line painting for vehicle access lanes</li> <li>• Wharf light repairs</li> <li>• Wharf and wheelguard repairs</li> </ul>                                     |
| Grey River             | South Coast | <ul style="list-style-type: none"> <li>• Wharf light repairs</li> <li>• Wharf repairs</li> </ul>   |
| Ramea                  | South Coast | <ul style="list-style-type: none"> <li>• Wharf light repairs</li> <li>• Ladder repairs</li> </ul>  |
| Bay L'Argent           | South Coast | <ul style="list-style-type: none"> <li>• Addition of waiting area with washroom access and seating</li> <li>• Ladder and wheelguard repairs</li> </ul>   |
| Petite Forte           | South Coast | <ul style="list-style-type: none"> <li>• Wharf and ladder repairs</li> </ul>   |
| South East Bight       | South Coast | <ul style="list-style-type: none"> <li>• Ladder, wheelguard and bollard repairs</li> </ul>   |
| Happy Valley-Goose Bay | Labrador    | <ul style="list-style-type: none"> <li>• Freight shed repairs including new lighting, siding and other exterior repairs</li> <li>• Upgrade to waterline to include insulation to help prevent freezing</li> <li>• Wharf and fendering repairs</li> </ul> |
| Hopedale               | Labrador    | <ul style="list-style-type: none"> <li>• Upgrades to the shed including shingles and siding</li> <li>• Wharf repairs</li> </ul>  |
| Makkovik               | Labrador    | <ul style="list-style-type: none"> <li>• Conduct underwater wharf assessment, to plan for multi-year wharf renewal</li> </ul>  |
| St. Barbe              | Labrador    | <ul style="list-style-type: none"> <li>• Installation of new directional signage</li> <li>• Line painting for vehicle access lanes</li> <li>• Conduct assessment for new marshalling area options</li> </ul>   |
| Black Tickle           | Labrador    | <ul style="list-style-type: none"> <li>• wharf light installation</li> </ul>   |
| Cartwright             | Labrador    | <ul style="list-style-type: none"> <li>• Light installation in vicinity of wharf</li> <li>• Wharf, ladder and wheelguard repairs</li> </ul>  |

| Location          | Region   | Project   |
|-------------------|----------|---|
| Charlottetown     | Labrador | <ul style="list-style-type: none"> <li>Wharf and fendering repairs</li> </ul>   |
| Norman's Bay      | Labrador | <ul style="list-style-type: none"> <li>Wharf light installation</li> </ul>  |
| Port Hope Simpson | Labrador | <ul style="list-style-type: none"> <li>Upgrade to shed including exterior repair</li> <li>Wharf and fendering repairs</li> </ul>  |
| All Services      | Various  | <ul style="list-style-type: none"> <li>Improvements to access roads to ferry terminals and wharves</li> <li>Installation of billboard signage with updated schedules</li> <li>Continued wharf and underwater assessments</li> </ul> |

## Projects Identified by Service for 2018-22

| Service  | Region                 | 2018-19 | 2019-20 | 2020-21 | 2021-22 |
|--|------------------------|---------|---------|---------|---------|
| <b>Bell Island-Portugal Cove</b>                     | <b>Avalon</b>          |         |         |         |         |
| Wharf and fendering repairs                          |                        | •       | •       | •       |         |
| <b>Fogo Island-Change Islands-Farewell</b>           | <b>Northeast Coast</b> |         |         |         |         |
| Dolphin construction and wharf repairs               |                        | •       | •       |         | •       |
| Shed repairs   |                        | •       |         |         |         |
| Terminal building upgrades                           |                        |         | •       |         |         |
| <b>Long Island-Little Bay Island-Pilley's Island</b> | <b>Northeast Coast</b> |         |         |         |         |
| Mobile terminal building/waiting area                |                        |         |         |         | •       |
| Wharf repairs  |                        | •       | •       |         | •       |
| <b>St. Brendan's - Burnside</b>                      | <b>Northeast Coast</b> |         |         |         |         |
| Wharf and fendering repairs                          |                        | •       |         |         | •       |
| Mobile terminal building/waiting area                |                        | •       |         |         |         |
| <b>Gaultois-McCallum-Hermitage</b>                   | <b>South Coast</b>     |         |         |         |         |
| Wharf repairs  |                        |         | •       |         |         |
| <b>La Poile-Rose Blanche</b>                         | <b>South Coast</b>     |         |         |         |         |
| Wharf repairs  |                        |         |         | •       | •       |
| <b>Ramea-Grey River-Burgeio</b>                      | <b>South Coast</b>     |         |         |         |         |
| Wharf Repairs  |                        |         | •       |         |         |

| Service                                      | Region             | 2018-19 | 2019-20 | 2020-21 | 2021-22 |
|--|--------------------|---------|---------|---------|---------|
| Shore power connection and building upgrades |                    | •       |         |         |         |
| <b>Rencontre East-Bay L'Argent</b>           | <b>South Coast</b> |         |         |         |         |
| Wharf repairs                                |                    |         | •       |         |         |
| <b>South East Bight-Petite Forte</b>         | <b>South Coast</b> |         |         |         |         |
| Wharf repairs                                |                    |         |         |         | •       |
| <b>Labrador Straits</b>                      | <b>Labrador</b>    |         |         |         |         |
| Marshalling area upgrade                     |                    | •       |         |         |         |
| <b>North Coast of Labrador</b>               | <b>Labrador</b>    |         |         |         |         |
| Wharf, dolphin and fendering repairs         |                    | •       | •       | •       | •       |
| Lighting repairs                             |                    | •       |         |         |         |
| Shed repairs                                 |                    | •       |         |         | •       |
| Terminal building upgrades                   |                    |         | •       |         | •       |
| <b>South Coast of Labrador</b>               | <b>Labrador</b>    |         |         |         |         |
| Wharf and fendering repairs                  |                    |         | •       | •       |         |
| Shed repairs                                 |                    |         | •       |         |         |
| Wharf repairs                                |                    |         |         |         | •       |
| <b>All Services</b>                          |                    |         |         |         |         |
| Underwater wharf assessments                 |                    | •       |         |         |         |

## Conclusion

The Way Forward: A Five-Year Provincial Marine Infrastructure Plan demonstrates the Provincial Government's commitment to improve outcomes and address infrastructure priorities as outlined in The Way Forward: A Vision for Sustainability and Growth in Newfoundland and Labrador. The goal is to improve the experience for ferry users by investing in ferry terminals, waiting areas and wharves throughout the province.

With almost \$28 million budgeted for the next five years, the plan provides the opportunity to improve value for money and optimize funding allocations. The plan will be a living document that will be updated annually to identify emerging priorities and projects for upcoming fiscal years.

Alternate formats available upon request

Transportation and Works  
Government of Newfoundland and Labrador

[www.gov.nl.ca/tw](http://www.gov.nl.ca/tw)

